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14 March 1952

MEMORANDUM FOR: Deputy Director (Intelligence)

SUBJECT:

Revision of NSC# 114/2, Annex No. 6 and Summary

PROBLEM:

1. The NSC has requested the revision of the Summary of Armex No. 6, "Foreign Intelligence and Related Activities," of NSC 114/2.

DISCUSSION:

- 2. A re-examination of the cld Annex No. 6 and its Summary (TAB I) suggests that both need revision.
- 3. Major changes which are proposed in the new Annex No. 6 and its Summary are as follows:
 - a. Lumping together "Foreign Intelligence" and "Related Activities" (meaning in the old Annex OPC business) tended to distort the intelligence picture. By the separation in the Annex this distortion is avoided.
 - b. There has been a reorganisation of the old paper along wit-

- d. Finally, an effort has been made to show a bit more logically in the face of the relatively minor financial demands of intelligence, why a "foreign intelligence" annex is called for at all in MEC 114.
- 4. While formal concurrence of CIA offices has not been secured, all have been consulted and their suggestions have in the main been incorporated. I have gone over the paper carefully with Hunt in PD/P and have included his suggestions.

RECOMMENDATION:

5. That you approve the attached draft Annex No. 6 and Summary (TAB A) for dissemination to the IAC agencies for consideration at the working level prior to IAC consideration.

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PORRIGH THTELENDENCE AND RELATED ACTIVITIES
(Prepared by the Central Intelligence Agency with the
Concurrence of the Intelligence Advisory Constitutes

Foreign Intelligence

- 1. The peculiar nature of intelligence operations makes it difficult to project national intelligence planning in terms comparable to those elployed in a program aimed at the attainment of manpower or production go ls. While intelligence must increase its offerts if it would mudit the Coviet world's strength and estimate with the required accuracy its intervitons and chances of success, examsion in itself offers no guarantee of increased effectiveness. Some further expansion may indeed be necessary in some of the intelligence agencies, but in general improvement in the intelligence product is dependent upon other factors such as the refinement of our collection targets and the skill with which information is evaluated und conclusions drawn. The increased funds necessary to support the intelligence activities required in the State and Military departments, while important to the intelligence effort, are not of a magnitude to require consideration in this paper. Furthermore the importance of these funds is not dependent on the policies and programs contained in the main body of this paper.
- 2. The improvement of US foreign intelligence is asvertheless an is portant objective and one closely related to the policies recommended here since our estimate of Soviet intentions and capabilities in directly dependent upon the effectiveness of our intelligence organization. It improve the over-all value of their product, the intelligence agencies

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must focus upon three essentials:

First, they must make certain that the substantive objective controlling their collection, research and estimating activities are properly related to the problems posed by the Soviet world and others which confront the members of the Mational Security Council.

Second, both the collection and research activities of the averaintelligence agencies must be so synchronized that the resources of each provide maximum support for the attainment of these objectives.

Third, they must constantly seek to strengthen their capabil tie: and resources in order to improve the quality and reliability of their product, whether in the collection or research field.

- 3. The Intelligence Advisory Committee, composed of the uniefs of each of the intelligence agencies is of great assistance in focusing the attention of the community on these three continuing efforts. It is also increasingly effective as a means of achieving coordination on Fathous.

 Intelligence Estimates, and of reaching agreement on the coordination of various other intelligence activities.
- the collection of intelligence information bearing upon the capabilities and intentions of the Soviet Union and Soviet Orbit countries, have me a renewed efforts to exploit overt sources of information. In spite of some success, however, much if not most of the critical information me and will continue to be unavailable except by covert means. The ordinary difficulties of "conventional" clandestine collection are greatly magnetical within the Soviet Orbit where virtually the entire population is roverso with a vast counterespionage net and where State surveillance restrict opportunities for penetration. The enormous difficulties of successful and the continue activities at a satisfactor of continues.

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and may be expected to increase the costliness of such operations. The resources and possibilities available for covert collection are therefore and will necessarily continue to be insufficient to provide the tree critical information required in these areas. In order to make the maximum use of our limited possibilities, intelligence agencies have a deconsiderable strides toward asolating the most essential elements of information which must be collected by covert means, giving proper attention and priorities. Increasing success is also being achieved in the exchect is of intelligence on the Soviet and its catellites by technological and scientific means, although in the electro-magnetic field we have not yet achieved adequate coordinated effort.

While the quality of national and departmental intelligence a succession is heavily dependent upon the intelligence information collected, it is also dependent on a properly coordinated division of labor among the agencies and on the timely availability of the research product. In this regard it is felt that the National Intelligence Istimates are ushing a significant contribution. There has been notable progress in the file of of Atomic Energy intelligence and it is hoped that in other aspects of set mustice and technical intelligence comparable satisfactory arrangements one of developed. There is also undarway a promising coordinated program for the systematic analysis of the Soviet and satellite economies. This should provide a better appraisal of the capabilities and long-range letentice of the USSR, and should suggest possible avenues of U3 counter-action by exposing economic vulnerabilities. The agencies have also intensified their collaborative afforts to watch Soviet or Soviet Orbit development on a continuing basis in order to detect any short-range warning of an intent to launch a military attack on the West.

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of vell-qualified personnel and insidequate space arrangements to meet their responsibilities in collection and research production. Their qualified personnel are difficult to attract in the face of the competition of other employers, both inside and outside the dovernment, notes of the departments have been seriously hampered in this respect by budgetary difficulties and uncertainties.

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Related activities which have been undertaken or are plained in support of the foreign or military policies of the Government can be expected to require increasing financial and manpower resources. He sate: to other programs the financial requirements are not large. However their size in relation to the intelligence aspect of the CIA tudges as such that special methods of presenting it to Congress may have to indeveloped. A major difficulty with respect to manpower arises from the difficulty in recruiting and training officers for this work. It has expected that increasing reliance on Armed Service personnel with an required.

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Draft Summary

PEREIGN INTELLIGENCE AND RELATED ACTIVITIES (Prepared by CIA with the concurrence of the Inc.)

- as our choice of policy stems in general from our estimate of double. Health a capabilities, and strength. To improve its usefulness intelligence t statements, and strength activities to the problems present at its the Soviet World and to other problems which confrom the members of the NSC, to coordinate the efforts of the several agencies and to increase the reliability of the intelligence product.
- 2. Our collection capabilities in the USER and Soviet Orbit at a seriously limited because of the meager potential of overt sources at 1 th extraordinary difficulties of covert operations. Efforts are being a noted to exploit more fully overt sources and to exploit more selectively revert targets.
- 3. The Intelligence Advisory Committee is providing an effect remechanism for coordinating the activities of the intelligence community.

 The production of intelligence is fairly adequate with respect to nation.

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- 4. Though some additional personnel are needed the emphasis m at a quality rather than quantity. No extraordinary increase in funds be and the level of current expenditures will be required for foreign intel ignate.
- 5. Related activities which have been undertaken or are plant & 1.
 support of the foreign or military policies of the Covernment can be expected.
 to require increasing financial and manpower resources.